



GOVERNMENT OF INDIA

OUTCOME BUDGET

2012-13

MINISTRY OF MINORITY AFFAIRS

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EXECUTIVE SUMMARY

Outcome Budget as an integral part of the budgeting process indicates physical dimensions of financial budget as also actual physical performance in 2010-11 and 2011-12 (upto 31.12.2011) and targets of physical performance for 2012-13. Outcome Budget is intended to serve as a policy tool to establish effective linkages between allocation and disbursement of public funds on the basis of measurable performance yardsticks.

2. Outcome Budget 2012-13 consists of the following Chapters:

Chapter I is introductory note on mandate, goals, policy framework, salient functions, organizational set-up of the Ministry as also major schemes/ programmes under implementation.

Chapter II contains tabular statements indicating details of financial outlays for various schemes/programmes, projected physical outputs and projected outcomes with objective to establish one-to-one correspondence between the financial outlays and targeted outcomes.

Chapter III contains reform measures and major policy initiatives of the Ministry of Minority Affairs to ensure equitable distribution of development benefits to the minorities, especially in education, employment opportunities, and living conditions. This chapter also provides details of efforts made by Ministry to mainstream gender concerns by allocating specific resources for women under various schemes/ programmes.

Chapter IV indicates scheme-wise analysis of physical performance during 2010-11 and 2011-12- (upto 31st December, 2011), in relation to targets.

Chapter V contains comprehensive financial review of overall trends in expenditure vis-à-vis Budget Estimates/ Revised Estimates in recent years and includes position of outstanding utilization certificates.

Chapter VI provides a review of performance of Statutory and Autonomous Bodies and Public Sector Undertakings under administrative control of the Ministry.

Monitoring Mechanism:

Ministry of Minority Affairs places special emphasis on monitoring and evaluation of schemes and programmes being implemented by the Ministry for which comprehensive multi-level system of monitoring of its programmes has been evolved. Salient features of the monitoring mechanism are:

- a) Monitoring mechanism is in-built in each scheme to ensure that objectives are achieved.
- b) Implementation of Central Sector Plan Schemes and Centrally Sponsored Schemes are monitored through periodical progress reports received from State Governments/implementing agencies, indicating financial and physical progress of implementation of schemes.
- c) The progress of implementation of programmes /schemes is reviewed with concerned State Governments/UT administrations/Agencies/Organizations.
- (d) The progress of the Prime Minister's New 15 Point Programme for Welfare of Minorities is reviewed every quarter by the Ministry, on half-yearly basis by a Committee of Secretaries and thereafter a report is submitted to the Cabinet.
- (e) Multi-sectoral Development Programme (MsDP) for Minority Concentration Districts (MCD) is monitored by committees in the district, States and Central levels.
- (f) Utilization Certificates, audited accounts and other requisite reports thereon by implementing agencies are pre-requisites for release of second and subsequent installments.
- (g) National Level Monitors are being deputed for monitoring the progress of various schemes and programmes of Ministry of Minority Affairs implemented across the country.
- (h) Social audit is enabled by placing the list of students awarded scholarships and photographs of assets created under MsDP in the website of the Ministry and States/UTs. Hyperlinks are provided on the website of the Ministry (<http://www.minorityaffairs.gov.in>).

Public Information System:

Information, Education and Communication (IEC) have an important role in the implementation of various schemes and programmes of the Ministry. Ministry has adopted a multi-pronged strategy for creating awareness amongst minorities and ensuring their active participation in various schemes/ programmes. Various initiatives taken in this regard are as under:

- a) Publicity campaign is carried out through advertisements on various schemes of the Ministry in English, Hindi, Urdu and regional languages in print and electronic media all over the country.
- b) Frequently Asked Questions (FAQs) on all the schemes/programmes of the Ministry have been placed on the website of the Ministry.
- c) With a view to disseminate information relating to implementation of various schemes in public domain, scheme details and the progress of implementation are hosted on Ministry's website (<http://www.minorityaffairs.gov.in>). This is up-dated regularly. Ministry's portal provides information on schemes and programmes, reports, publications, documents, conferences, seminars, office circulars/notices etc.

Gender Specific Initiatives:

Pre-Matric, Post- Matric, Merit-cum-means based scholarship schemes, Maulana Azad National Fellowship and Free Coaching & Allied Scheme for students belonging to minority communities provide for earmarking 30% of the physical targets for girl students.

Scheme for Leadership Development Training Programme of Minority Women and Free Cycles for girl students of class IX exclusively meant for women.

The micro-finance scheme of NMDFC mainly aims at empowerment of women by meeting their credit needs through NGOs/SHGs.

Under the scheme of Mahila Samridhi Yojana of NMDFC, women are provided skill development training followed by requisite micro-credit at concessional rate of interest for income generating activities.

Maulana Azad Education Foundation awards scholarship to meritorious girl students belonging to the minority communities to pursue their studies in class XI and XII.

CHAPTER: I

FUNCTIONS & ORGANIZATIONAL SET UP OF THE MINISTRY

The Ministry of Minority Affairs was created on 29th January, 2006 to ensure a focused approach to the issues related to the minorities and to play a pivotal role in the overall policy formulation, planning, coordination, evaluation and review of the development programmes and monitoring mechanism for the benefit of the minority communities.

The Ministry is headed by a Cabinet Minister and there is a Minister of State. The Secretary of the Ministry is assisted by four Joint Secretaries including a part-time Financial Adviser. The three Joint Secretaries oversee (a) Policy and Planning & Administration, (b) Scholarships, Media & Evaluation, and (c) Institutions, Waqf, and Coordination. They are assisted by seven Directors/Deputy Secretaries. The Ministry has a sanctioned strength of 93 Officers/Staff.

Activities of the Ministry

A. Plan programmes/schemes.

(i) Pre-Matric Scholarship for Minorities: Pre-matric scholarship is awarded to students from the minority communities who fulfill the eligibility criteria for studies from class I to X in Government schools/institutes and private schools / institutes recognized by an appropriate authority. 30% of the scholarships are earmarked for girl students. The scheme was launched from 1.4.2008 and is implemented through State Governments/UT Administrations.

(ii) Post-Matric Scholarship for Minorities: Post-matric scholarship is awarded to students from the minority communities, who fulfill the eligibility criteria for studies in India from class XI to Ph.D. in Government schools/colleges/institutes and private schools/colleges/institutes recognized by an appropriate authority, including technical and vocational courses of class XI & XII level in Industrial Training Institutes/Industrial Training Centres (affiliated to NCVT). 30% of the scholarships are earmarked for girl students. The scheme was launched in November 2007 and is implemented through State Governments /UTs Administrations.

(iii) Free Coaching & Allied Scheme: The objective of the scheme is to assist candidates of economically weaker sections belonging to minority communities by providing opportunities for enhancing their knowledge, skills and capabilities for employment in government/private sector through competitive examinations/process of selection, and for admission in reputed institutions. It also provides for remedial coaching for students in institutions for successful completion of their courses. This scheme is implemented directly by the Ministry of Minority Affairs with 100% Central assistance to the selected coaching institutes. The scheme provides for earmarking 30% of the target for girls.

(iv) Merit-cum-Means scholarship for professional & technical courses:

Scholarships are provided to the students from the minority communities who fulfill the eligibility criteria for pursuing professional and technical courses at undergraduate and post-graduate levels in institutions recognized by an appropriate authority. 30% of the scholarships are earmarked for girl students. The scheme was launched in June, 2007 and is implemented through State Governments /UTs Administration.

(v) Grants-in-Aid to Maulana Azad Education Foundation: Maulana Azad Education Foundation (MAEF) is a voluntary, non-profit making society, registered under the Societies' Registration Act, 1860 to promote education among the educationally backward minorities. The Foundation receives grants-in-aid from the Government towards its corpus and implements schemes from the interest earned by investing the corpus fund (₹700 crore at present) which is the main source of its income. The two main schemes of the Foundation are: grants-in-aid for expansion and upgradation of existing institutions and the scheme of scholarships for meritorious girl students belonging to the minority communities.

(vi) Multi-sectoral Development Programme (MsDP) for identified Minority Concentration Districts: Minority Concentration Districts (MCD) having a substantial minority population, which are relatively backward and falling behind the national average in terms of socio-economic and basic amenities indicators, were identified in 2007. The objective of MsDP is to bridge the development deficits in socio-economic conditions and availability of basic amenities in the identified backward districts having a substantial concentration of minority population. The MsDP is a special area development programme and was launched in 2008-09. It is implemented through the State Governments /UT Administrations.

(vii) Equity contribution to National Minorities Development & Finance Corporation: National Minorities Development & Finance Corporation (NMDFC) is engaged in promoting self-employment and other ventures amongst the backward sections of minority communities through term loans and micro-financing. Share capital is provided to NMDFC to implement its various schemes. The Authorized Share Capital of NMDFC is ₹1500 crore.

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The micro-finance schemes of NMDFC mainly aim at empowerment of women by way of meeting their credit needs through NGOs/SHGs. NMDFC also implements the scheme of Mahila Samridhi Yojana. Under this scheme, women are provided skill development training followed by requisite micro-credit at concessional rate of interest for starting income generating activities.

(viii) Grants-in aid to State Channelizing Agencies (SCAs) engaged for implementation of NMDFC Programme: The National Minorities Development & Finance Corporation (NMDFC) operates through State Channelizing Agencies (SCAs). These SCAs suffer from lack of infrastructure, manpower and resources to carry out their activities effectively. Grants-in-aid are provided to SCAs to strengthen their capabilities and operations. Under the scheme, 90% of the grant is provided by the Central Government and the remaining 10% by the State Government.

(ix) Scheme for Leadership Development of Minority Women

This scheme is being implemented to ensure that development benefits reach the deprived women in towns/villages having a high presence of minority population. Through this scheme, women would be provided leadership training so that they are empowered to move out of the confines of their homes and community and begin to assume leadership role in accessing services, skills and opportunities.

(x) Computerization of records of State Waqf Boards

This scheme is being implemented in pursuance of the recommendations of the Joint Parliamentary Committee (JPC) on Waqf. Under the scheme, the financial assistance is being provided for computerization of Waqf records of the State Waqf Boards. The scheme is being implemented through National Informatics Centre, Central Waqf Council and State Waqf Boards. To reap the benefits of this Scheme and to ensure that alienation and encroachments of wakf properties is prevented, the Geographical Information System with GPS is proposed to be incorporated into this existing Scheme.

(xi) Maulana Azad National Fellowship for Minority Students

The objective of the scheme is to provide Fellowship in the form of financial assistance to students from the minority communities pursuing higher studies such as M.Phil and Ph.D. The scheme will cover all Universities, institutions, recognized by University Grants Commission (UGC) under Section 2(f) and Section 3 of the UGC Act and is being implemented by the Ministry of Minority Affairs for minority community students through University Grants Commission. National Fellowships is on the pattern of UGC Fellowship, awarded to research students pursuing M. Phil and Ph.D courses. 30% of the fellowship is earmarked for female scholars.

(xii) Research/Studies, Monitoring and Evaluation of Development Schemes including Publicity: The objective is to commission research/studies, evaluate and monitor the programmes and schemes for the welfare of minorities, including the Prime Minister's New 15 Point Programme for the Welfare of Minorities, and also carry out a suitable multi-media campaign for disseminating information of such programmes, schemes and initiatives to the target groups.

(xiii) Strengthening of State Waqf Board

This new scheme is proposed to be implemented in pursuance of the recommendation of the Joint Parliamentary Committee on Waqf. Under the scheme, Grants-in-aid are proposed to be provided for strengthening the State Waqf Boards as most of them lack resources to function effectively. Improvement in the performance of the State Waqf Boards would result in better management of Waqf properties and help generate resources which would be available for implementation of welfare activities of the Muslim community. The scheme would be formulated, appraised and implemented with the approval of competent authority.

(xiv) Interest subsidy on educational loans for overseas studies scheme for the students belonging to minority communities.

This new scheme is proposed to be implemented with the objective of providing financial assistance by way of extending interest subsidy on education loans to students of minority communities for pursuing higher studies abroad. The scheme would be formulated during 2012-13 and it would be appraised and approved by competent authority before its implementation.

(xv) Scheme for containing population decline of small minority community.

The population of a small minority community, namely, Parsis has declined from 1,14,000 in 1941 to 69,000 in 2001 as per Census population data. In order to arrest the diminishing population of a small minority community and arrest the trend, Government proposes to assist the community. The scheme would be formulated during 2012-13 and it would be appraised and approved by the competent authority before its implementation.

(xvi) Free Cycle for Girl Students of Class IX:

This scheme is proposed to be implemented with the objective of bridging the gap between the minority community and other communities at the secondary and higher education levels. Reports on the educational status of the minorities clearly indicate that the educational level among minority communities, especially among Muslims, starts falling behind other communities from secondary level of education. There is, therefore, a need for policy interventions for promoting retention of minority girl students from Class IX onwards one of the reasons for not sending girls to school is the lack of means of transport from the place of residence to schools, which are generally at a greater distance as compared to Primary and Middle Schools.

(xvii) Support for students clearing Prelims Conducted by UPSC/SSC, State Public Service Commission (PSC) etc.

This scheme is proposed to be implemented with the objective to support the candidates from minority communities who qualified preliminary Examinations conducted by Union Public Service Commission (UPSC), Staff Selection Commission (SSC), State Public Service Commissions (PSCs) etc. to improve their representation in government services. The representation of minority communities in the above mentioned services is much lower than the proportion of their population. This scheme is to ensure a focused intervention to reach the potential candidates. It is intended to give direct financial support to eligible candidates.

(xviii) Scheme for promotion of education in 100 minority concentration towns/cities :

This is a new scheme for the promotion of education, including skill and vocational education, 100 such towns/cities having substantial minority population, for empowering the minorities. This would be in the form of providing infrastructure for

various levels of schools, including teaching aids and also for upgradation and construction of infrastructure for skill and vocational education along with hostel facility.

(xix) Village development programme for villages not covered by minority concentration blocks (MCBs)/ minority concentration districts(MCDs)

This is a new scheme to address the development needs for 1000 villages inhabited by minority communities but falling outside the selected minority concentration districts. The main objective of the scheme is to provide infrastructure for socio-economic development and basic amenities.

(xx) Support to Districts Level institution in MCDs

This is a scheme to give financial support for setting up and running district level institutions for minority welfare in Minority Concentration Districts. The district level institution would be responsible for implementation of the programmes / schemes for the minorities.

(xxi) Skill Development Initiatives.

The aim of the scheme will be to enhance employment and livelihood skills of minorities by providing skills and skills up-gradation to the minority communities. The Scheme plans to develop skilled manpower, with multi-entry and exits, vertical and horizontal mobility and lifelong learning opportunities. The scheme envisages different level of programmes (foundation, skill formation and up-gradation) and optimum utilization of existing infrastructure available to make the training cost-effective.

(xxii) **Lump-sum provision for benefit of North Eastern Region:** The provision is for implementing the schemes for the North Eastern Region.

B. Non-Plan Schemes

(i) Grants-in-Aid to Waqfs under the scheme of Development of Urban Waqf Properties.

With a view to protect vacant Waqf land from encroachers and to develop it on commercial lines for generating more income in order to widen welfare activities, Central Waqf Council has been implementing this scheme since 1974-75 with yearly grant-in-aid from the Central Government. Under the Scheme, loan is extended to various Waqf Institutions in the country for taking up economically viable buildings on

the Waqf land such as commercial complexes, marriage halls, hospitals, cold storages etc. The loan amount is repaid to the Council by the loanee institutions in easy installments and the amount thus received back forms Revolving Fund of the Council, which is again utilized for financing minor projects. Under the scheme the Central Government has released a total grant-in-aid amounting to Rs. 35.84 crore since September 1974 to December, 2011.

(ii) Grant in Aid to Central Waqf Council

Joint Parliamentary Committee on Waqfs, in its 9th Report recommended for financial assistance to Central Waqf Council (Constituted under Section 9 of the Waqf Act, 1995) for administrative expenditure. The basic objective of the scheme is to strengthen the Council. The scheme is yet to be implemented.

C. The Prime Minister's New 15-Point Programme for the Welfare of Minorities

The Prime Minister's New 15 Point Programme for the Welfare of Minorities was announced in June, 2006.

The objectives of the programme are (a) Enhancing opportunities for education; (b) Ensuring an equitable share for minorities in economic activities and employment, through existing and new schemes, enhanced credit support for self-employment, and recruitment to State and Central Government jobs; (c) Improving the conditions of living of minorities by ensuring an appropriate share for them in infrastructure development schemes; and (d) Prevention and control of communal disharmony and violence.

An important aim of the new programme is to ensure that the benefits of various government schemes for the underprivileged reach the disadvantaged sections of the minority communities. In order to ensure that the benefits of these schemes flow equitably to the minorities, the new programme envisages location of a certain proportion of development projects in minority concentration areas. It also provides that, wherever possible, 15% of targets and outlays under various schemes should be earmarked for minorities.

As envisaged in the Prime Minister's New 15 Point Programme for the Welfare of Minorities, earmarking of 15% of the physical targets and financial outlays has already been done in respect of most schemes, considered amenable to earmarking.

CHAPTER: II

OBJECTIVE, OUTLAY, PHYSICAL OUTPUTS, OUTCOMES ETC. OF SCHEMES/PROGRAMMES

There is a budget provision of ₹ 3135 crore under Plan for the year 2012-13. A sum of ₹ 385 crore has been provided for Central Sector Schemes viz., (i) Grants-in-aid to MAEF, (ii) Free coaching & allied scheme, (iii) Research/studies, monitoring & evaluation of development schemes for minorities including publicity (iv) Contribution of equity to NMDFC (v) Grants-in-aid to State Channelizing Agencies (SCA's) engaged for implementation of NMDFC programmes, (vi) Maulana Azad National Fellowship for minority students, (vii) Computerization of records of State Waqf Boards, (viii) Scheme for leadership development of minority women and (ix) Interest Subsidy on Educational Loans for overseas studies, (x) Scheme for containing population decline of small minority community, (xi) Strengthening of States Waqf Boards (xii) Skill Development Initiative and (xiii) Support for students clearing Prelims conducted by UPSC, SSC, State Public Services Commissions etc. and ₹ 2750 crore for Centrally Sponsored Schemes viz., (i) Pre-matric scholarship, (ii) Post-matric scholarship, (iii) Merit-Cum-means scholarship (iv) Multi-sectoral Development Programme (MsDP) in selected Minority Concentration Districts (MCDs), (v) Scheme for promotion of education in 100 minority concentration towns/cities, out of 251 such towns/cities identified as backward, (vi) Village development programme for villages not covered by MCB/MCD, (vii) Support to Districts Level institution in MCDs, and (viii) Free Cycles for Girl Students of Class IX. There is a budget provision of ₹ 3.23 crore under Non-Plan for the year 2012-13 for two schemes (₹ 3.20 crore for Grants –in-aid to Waqfs and ₹ 0.03 crore for Grants–in-aid to Central Waqf Council). The quantifiable deliverables (physical outputs), projected outcomes, timelines for each scheme/programme for the year 2012-13 is given, in the table below:-

Outcome Budget 2012-13

₹ in crore)									
Sl. No	Name of Scheme / Programme	Objectives /Outcome	Outlay2012-13 (₹ in crore)			Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors
1	2	3	4			5	6	7	8
			4 (i)	4 (ii)	4 (iii)				
			Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources				
Central Sector Schemes (CS)									
1	Grants-in-aid to Maulana Azad Education Foundation (MAEF)	To enhance the corpus of the Foundation by making investments	-	100.00	-	Release of ₹100 crore towards corpus of	20,000 scholarships and assistance to 150 educational institutions through NGOs for	During the year 2012-13.	Income of MAEF may not remain adequate to

Sl. No	Name of Scheme / Programme	Objectives /Outcome	Outlay2012-13 (₹ in crore)			Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors
			4						
			4 (i)	4 (ii)	4 (iii)				
			Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources				
		for earning interests for implementing schemes for the promotion of education for weaker sections among minorities.				MAEF.	infrastructural development and improvement in educational infrastructure of institutes run by minorities and female literacy.		meet the desired objectives in case there is decline in interest rates available on investments of MAEF.
2.	Free Coaching and Allied Scheme for Minorities	To assist minority community students by providing free coaching to enhance their knowledge and skills for securing admission in technical and professional courses, employment in Government through competitive examinations and jobs in the private sectors.	-	20.00	-	Financial assistance for coaching of 6000 students.	6000 students will be imparted coaching to enhance their knowledge and skills.	During the year 2012-13	

Sl. No	Name of Scheme / Programme	Objectives /Outcome	Outlay 2012-13 (₹ in crore)			Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors
			4 (i)	4 (ii)	4 (iii)				
1	2	3	4			5	6	7	8
			Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources				
3.	Research/ Studies, Monitoring and Evaluation of Development Schemes including Publicity	Undertake research studies and monitor programmes and schemes implemented for the welfare of minorities. Dissemination of information and publicity of schemes of Ministry of Minority Affairs.	-	40.00	-	Releasing advertisements in print, broadcast and electronic media. Undertaking research/impact studies on schemes. Monitoring and evaluation of schemes/ programmes by National Level Monitors etc.	Generation of awareness among target group and public about schemes of Ministry of Minority Affairs. Undertake research/ impact, evaluation studies and concurrent monitoring.	During the year 2012-13	
4.	Contribution to Equity of NMDFC	Contribution to the equity of NMDFC to enable it to extend concessional finance for self employment and other ventures for minorities.	-	100.00	-	₹ 100.00 crore as equity contribution	82,408 beneficiaries to be covered during 2012-13	Equity will be provided during the year 2012-13	Achievements of outcome will be impeded in case of the following: 1. If the contribution of

Sl. No	Name of Scheme / Programme	Objectives /Outcome	Outlay 2012-13 (₹ in crore)			Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors
			4						
			4 (i)	4 (ii)	4 (iii)				
			Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources				
									State Governments towards equity is not forthcoming. 2. If States do not give Government guarantee. 3. Low rates of recovering of loans disbursed 4. If State Channelizing Agencies (SCAs) are not functioning
5.	Grants-in-Aid to State Channelizing Agencies (SCAs) engaged for implementation of NMDFC Programmes	Strengthening the infrastructure of manpower and resources of SCAs to carry out their lending activities effectively.	-	2.00	-	To strengthen the infrastructure of SCAs in States and Union Territories.	Lending operations of the SCAs are expected to improve	During the Year 2012-13	Achievement of outcome will be impeded in case of the following:- 1. If State Channelizing Agencies (SCAs) are non

Sl. No	Name of Scheme / Programme	Objectives /Outcome	Outlay 2012-13 (₹ in crore)			Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors
			4						
1	2	3	4 (i)	4 (ii)	4 (iii)	5	6	7	8
			Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources				
									functional 2. If States do not provide their 10% share.
6.	Maulana Azad National Fellowship for minority students	To provide Fellowship for M.Phil. and Ph.D to students from minority communities	-	70.00	-	756 fresh fellowships and renewals	Academic output and research ability of students of minority communities will improve	During the year 2012-13	
7	Computerization of Records of State Waqf Boards(SWBs)	Financial assistance to State Waqf Boards for computerization of their records	-	5.00	-	Covering all the 30 State Waqf Boards	Improved functioning of State Waqf Boards and better management of Waqf properties leading to enhanced incomes of SWBs to be used for the benefit of the community	During the Year 2012-13	

Sl. No	Name of Scheme / Programme	Objectives /Outcome			Outlay 2012-13 (₹ in crore)	Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors				
		3	4							5	6	7	8
			4 (i)	4 (ii)									
			Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources								
8.	Scheme for Leadership Development of Minority Women	To impart leadership development training to women to empower and embolden them to assume leadership role in accessing services and opportunities provided by the Government.	-	15.00	-	Imparting leadership training to 40,000 women	Women from the minority communities would be empowered and emboldened to take up leadership roles in their local community.	During the Year 2012-13	Identification and verifications of credible organizations/ institutes to impart training				
9	Interest Subsidy on Educational Loans for overseas studies,	To provide financial assistance by way of extending interest subsidy on educational loans for pursuing higher studies abroad.	-	2.00	-	Yet to be quantified.	Lesser financial burden on families of minority students who are pursuing higher education overseas.	During the year 2012-13	The process of formulation, appraisal and approval of the new scheme will be undertaken before its implementation				

Sl. No	Name of Scheme / Programme	Objectives /Outcome	Outlay 2012-13 (₹ in crore)			Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors
			4	5	6				
			4 (i)	4 (ii)	4 (iii)				
			Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources				
10	Scheme for containing population decline of small minority community	To arrest the declining population trend of small minority community, viz Parsis.	-	2.00	-	Yet to be quantified	Declining population of small minority community, viz Parsis would be contained.	During the year 2012-13	The process of formulation, appraisal and approval of the new scheme will be undertaken before its implementation.
11	Strengthening of States Waqf Boards	Financial assistance to State Waqf Boards for strengthening these in order to improve their performance.	-	5.00	-	15 Waqf Boards to be covered	Improved functioning of State Waqf Boards and higher generation of surplus funds from Waqf properties for implementing welfare activities for the poor Muslims.	During the Year 2012-13	The process of formulation, appraisal and approval of the new scheme will be undertaken before its implementation.
12	Skill Development Initiative	To provide skills and skill up-gradation to enhance employment and livelihoods.	-	20.00	-	Yet to be quantified	Imparting of skills and skill upgradation of minority communities will facilitate vertical and horizontal mobility, lifelong learning	During the Year 2012-13	The process of formulation, appraisal and approval of the new scheme will be

Sl. No	Name of Scheme / Programme	Objectives /Outcome			Outlay 2012-13 (₹ in crore)	Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors
		3	4	5					
1	2	3	4 (i)	4 (ii)	4 (iii)	7	8		
			Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources				
							Opportunities and thus economic empowerment.		undertaken before its implementation
13	Support for students clearing Prelims conducted by UPSC, SSC, State Public Services Commissions etc.	To provide financial support to candidates from Minority Communities clearing preliminary examination.	-	4.00	-	Yet to be quantified.	Improvement in the representation of minority communities in the Civil Services	During the Year 2012-13	The process of formulation, appraisal and approval of the new scheme will be undertaken before its implementation .

Sl. No	Name of Scheme / Programme	Objectives /Outcome	Outlay 2012-13 (₹ in crore)			Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors
			4 (i)	4 (ii)	4 (iii)				
1	2	3	4			5	6	7	8
			Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources				
Centrally Sponsored Scheme (CSS)									
14	Merit cum Means scholarship for professional and technical courses at undergraduate and post-graduate levels for students belonging to the minority communities	To enable the students to pursue professional and technical courses at graduate and post-graduate level.	-	220.00	-	80000 scholarships	Awarding scholarships for technical and professional courses would equip them for availing of employment opportunities and would encourage more students to pursue such courses .	During the Year 2012-13	Successful implementation of the scheme is dependent upon the performance of State Governments and UT Administrations

Sl. No	Name of Scheme / Programme	Objectives /Outcome			Outlay 2012-13 (₹ in crore)	Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors
		3	4						
1	2	3	4		4 (iii)	5	6	7	8
			4 (i)	4 (ii)					
			Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources				
15	Pre-matric scholarships for students belonging to the minority communities	To provide quality education, reduce the financial burden of parents in supporting school education and to enable students to complete upto secondary education.	-	900.00	-	75 lakh scholarships	Awarding scholarships would encourage school going children to pursue education and complete their studies. It will improve literacy rate amongst minority communities	During the Year 2012-13	Successful implementation of the scheme is dependent upon the performance of State Governments and UT Administrations.
16	Post-matric scholarships for students belonging to the minority communities	To provide higher education for study in India from class XI to Ph.D. including technical & vocational courses of class XI & XII level in	-	500.00	-	9.50 lakh scholarships	Awarding scholarships would encourage students to pursue higher education and complete	During the Year 2012-13	Successful implementation of the scheme is dependent upon the performance of State Governments and UT Administrations.

Sl. No	Name of Scheme / Programme	Objectives /Outcome	Outlay 2012-13 (₹ in crore)			Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors
			4						
1	2	3	4			5	6	7	8
			4 (i)	4 (ii)	4 (iii)				
			Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources				
		Industrial Training Institutes/ Industrial Training Centres.					their studies. It will improve and enhance their job prospects.		
17	Multi Sectoral Development Programme (MsDP) for identified Minority Concentration Districts (MCDs)	To bridge the development deficits in socio-economic conditions and availability of basic amenities in the identified districts.	-	1000.00 (including ₹1.00 crore for information technology under Sectt. Head)	-	To consider approval of districts plans of remaining MCDs and releasing funds for completion of projects already approved.	Improvement in the socio-economic and basic amenities parameters in literacy, work participation, housing, drinking water supply, toilets, lighting etc.	During the Year 2012-13	Achievement of deliverables is dependent upon State Governments/UT Administrations sending district plan proposals and implementing the approved programme on time.

Sl. No	Name of Scheme / Programme	Objectives /Outcome	Outlay 2012-13 (₹ in crore)			Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors
			4						
			4 (i)	4 (ii)	4 (iii)				
1	2	3	Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources	5	6	7	8
18	Scheme for promotion of education in 100 minority concentration towns/cities, out of 251 such towns/cities identified as backward,	To promote education including skill and vocational education in 100 minority concentration towns/cities,	-	50.00	-	Yet to be quantified	Education and skill upgradation empowerment for better employment opportunities and improved socio economic status.	During the Year 2012-13	The process of formulation, appraisal and approval of the new scheme will be undertaken before its implementation. Achievement of deliverables is dependent upon State Governments/UT Administrations sending district plan proposals and implementing the approved programme on time.
19	Village development programme for villages not covered by Minority Concentration Blocks (MCB)/ Minority Concentration	To bridge the development deficit of 1000 villages inhabited by minority communities by providing infrastructure for socio-economic	-	50.00	-	Yet to be quantified	Improvement in the socio-economic and basic amenities parameters in literacy, work participation, housing,	During the Year 2012-13	The process of formulation, appraisal and approval of the new scheme will be undertaken before its implementation. Achievement of deliverables is dependent upon State Governments/UT

Sl. No	Name of Scheme / Programme	Objectives /Outcome	Outlay 2012-13 (₹ in crore)			Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors
			4						
			4 (i)	4 (ii)	4 (iii)				
			Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources				
	Districts (MCDs)	development and basic amenities etc.					drinking water supply, toilets, lighting etc.		Administrations sending district plan proposals and implementing the approved programme on time.
20	Support to Districts Level institution in MCDs,	To give financial support for setting up of and running district level institutions for more effective implementation and monitoring of the programmes / schemes for the minorities.	-	25.00	-	Yet to be quantified	Overall improvement in the implementation of the programmes / schemes for the minorities.	During the Year 2012-13	The process of formulation, appraisal and approval of the new scheme will be undertaken before its implementation.
21	Free Cycles for Girl Students of Class IX.	To provide cycle to minority girl students for encouraging them to pursue education.	-	5.00	-	Yet to be quantified	Encourage minority girl students to pursue education and complete their studies.	During the Year 2012-13	The process of formulation, appraisal and approval of the new scheme will be undertaken before its implementation.

Sl. No	Name of Scheme / Programme	Objectives /Outcome	Outlay 2012-13 (₹ in crore)			Quantifiable Deliverables/ Physical Outputs	Projected Outcomes	Processes /Timelines	Remarks /Risk Factors
			4 (i)	4 (ii)	4 (iii)				
			Non-Plan Budget	Plan Budget	Complementary Extra – Budgetary Resources				
22	Grants –in-aid to Waqfs	Financial assistance for development of Urban Waqf properties	3.20	-	-	Waqf properties to be developed on commercial basis for generating more income	Higher generation of surplus funds from waqf properties for implementing welfare activities for the poor Muslims.	During the Year 2012-13	
23	Grants –in-aid to Central Waqf Council	Financial assistance to Central Waqf Council	0.03	-	-	Providing financial assistance to Central Waqf Council.	Improvement in the functioning of Central waqf Council.	During the Year 2012-13	
			3.23	3135	-				

Chapter: III

POLICY INITIATIVES AND REFORM MEASURES

Policy Initiative

Five communities, namely, Muslims, Christians, Sikhs, Buddhists and Zoroastrians (Parsis) have been notified as minority communities in terms of Section 2(c) of the National Commission for Minorities Act, 1992. The Ministry has taken several policy initiatives to ensure equitable distribution of development benefits to the minorities, especially in education, employment opportunities, and living conditions, some of which are given below:

(i) Prime Minister's New 15-Point programme for the Welfare of Minorities : The Prime Minister's New 15 Point Programme for the Welfare of Minorities was announced in June, 2006. The objectives of the programme are (a) Enhancing opportunities for education; (b) Ensuring an equitable share for minorities in economic activities and employment, through existing and new schemes, enhanced credit support for self-employment, and recruitment to State and Central Government jobs; (c) Improving the conditions of living of minorities by ensuring an appropriate share for them in infrastructure development schemes and; (d) Prevention and control of communal disharmony and violence.

An important aim of the new programme is to ensure that the benefits of various government schemes for the underprivileged reach the disadvantaged sections of the minority communities. In order to ensure that the benefits of these schemes flow equitably to the minorities, the new programme envisages location of a certain proportion of development projects in minority concentration areas. It also provides that, wherever possible, 15% of targets and outlays under various schemes should be earmarked for minorities.

(ii) Education: The Ministry has laid emphasis on improvement of education and has taken steps for introducing new schemes and for augmentation of the corpus of MAEF. These include scholarships for students belonging to minority communities, namely, pre-matric, post-matric, merit-cum-means scholarships and Maulana Azad National Fellowship for minority students. These scholarship schemes and the scheme for Free Coaching & Allied scheme provide for earmarking 30% scholarships for girl students from the minority communities. Some more schemes for promotion of education are implemented by the Maulana Azad Education Foundation, namely, scheme for assistance for construction and expansion of hostels and technical and vocational training and scholarships for meritorious girl students belonging to the

minority communities for study in class XI and XII. Two new schemes, namely, "Scheme for promotion of education in 100 minority concentration towns/cities, out of 251 such towns / cities identified as backward," and "Free Cycles for Girl Students of Class IX " are also proposed to be formulated and launched during 2012-13. The objectives and projected outcomes of these schemes are given in chapter II.

(iii) Employment opportunities:

(a) An expert group set up to make recommendations for restructuring the National Minorities Development and Finance Corporation (NMDFC) to improve its operational performance had submitted its report. Based on the recommendations of the expert group and after carrying out inter-departmental consultations, the Government has approved 'in-principle' the restructuring of the NMDFC. A consultancy firm which was appointed has finalized and submitted its report June 2011 the report is being examined in consultation with stakeholders. Equity share of the GOI is proposed to be enhanced for expanding the operations and reach of NMDFC in order to enable it to assist more persons in the target group.

(b) Free Coaching & Allied Scheme: Coaching and Allied scheme has been revised to cover training and improve its impact. The scheme provides for earmarking 30% benefits for girls.

(iv) Area Development Programme

Minority Concentration Districts: Minority Concentration Districts (MCDs) having a substantial minority population, which are relatively backward and falling behind the national average in terms of socio-economic and basic amenities indicators, were identified in 2007 based on population figures and the backwardness parameters of 2001 Census. A baseline survey was carried out to identify the 'development deficits' of these districts. A Multi-Sectoral Development Programme (MsDP) has been formulated and approved to address the development deficits in these districts and its implementation started in 2008-09.

Village development programme for villages not covered by minority concentration blocks (MCBs)/ minority concentration districts (MCDs):- This is a new scheme to address the development deficit of 1000 villages inhabited by minority communities but falling outside the selected minority concentration districts. The main objective of the scheme is to provide infrastructure for socio- economic development and basic amenities.

(v) Leadership Development of Minority Women

Empowerment of women per se is not only essential for equity, but it constitutes a critical element in the fight for poverty reduction, economic growth and civil society strengthening. Women and children are always the worst sufferers in a poverty stricken family and need support. Empowering women, especially mothers, is even more important as it is in the hearth of homes that she nourishes, nurtures and moulds the character of her offspring. A scheme for Leadership Development of Minority Women has been launched with the objective to empower and instill confidence in women, by providing knowledge, tools and techniques for interacting with Government systems, banks, and intermediaries at all levels so that they are emboldened to move out of the confines of home and community and assume leadership roles and assert their rights, collectively and individually, in accessing services, facilities, skills and opportunities besides claiming their due share of development benefits for improving their lives and living conditions.

(vi) Computerization of Records of State Waqf Boards.

The scheme of computerization of records of State Waqf Boards will introduce transparency, enhance efficiency of the Waqf Boards to allow them to monitor their auqaf, update property data bases, prevent encroachments, monitor incomes from waqf properties, fight legal cases on time, and streamline record keeping and management. The software for the computerization process has been developed by the National Informatics Centre in consultation with the Ministry. Funds amounting to ₹.12.03 crore have been released to 26 State Waqf boards for implementation of the scheme till February, 2012.

Reforms/ Steps for Improvement.

The following steps have been taken for the improvement of the ongoing Schemes:-

(I) National Minorities Development & Finance Corporation (NMDFC);

(i) The progress of implementation of NMDFC schemes is reviewed on a quarterly basis with reference to targets and achievements set in the Memorandum of Understanding (MOU) between the NMDFC and the Government of India.

(ii) The State Governments are pursued actively for release of their contribution towards equity of NMDFC and for submission of proposals for strengthening of State Channelising Agencies (SCAs).

(iii) A scheme for strengthening State Channelising Agencies (SCAs) was introduced with a view to strengthen the infrastructure and performance of SCAs.

(iv) NMDFC is proposed to be restructured. An expert committee of professional bankers and financial experts examined the functioning of the National Minorities Development & Finance Corporation and submitted its recommendations for restructuring of the Corporation. A consultancy firm which was appointed has finalized and submitted its report in June,2011. The report is being examined in consultation with stakeholders.

(II) Maulana Azad Education Foundation (MAEF):

(i) The corpus fund of MAEF has been substantially increased during the Eleventh Five Year Plan (2007-2012). It is envisaged to be increased during the Twelfth Five Year Plan Period.

(ii) The organization has ensured that all important information with regard to grants-in-aid to NGOs and scholarships to girls are available on the website of MAEF i.e. www.maef.nic.in.

(iii) State-wise allocation of MAEF's resources has been made for an equitable distribution among States/UTs.

(iv) An evaluation-cum-asset verification study was undertaken.

(III) Monitoring of progress of various schemes and programmes:

Ministry of Minority Affairs places special emphasis on monitoring and evaluation of schemes and programme being implemented by the Ministry for which comprehensive multi-level system of monitoring of its programmes has been evolved. Salient features of the monitoring mechanism are:

- a) Monitoring mechanism is in-built in each scheme to ensure that objectives are achieved.
- b) Implementation of Central Sector Plan Schemes and Centrally Sponsored Schemes are monitored through periodical progress reports received from State Governments/implementing agencies, indicating financial and physical progress of implementation of schemes.

- c) The progress of implementation of programmes /schemes is reviewed with concerned State Governments/UT administrations/Agencies/Organizations.
- (d) The progress of the Prime Minister's New 15 Point Programme for Welfare of Minorities is reviewed every quarter by the Ministry, on half-yearly basis by a Committee of Secretaries, and thereafter a report is submitted to the Cabinet.
- (e) Multi-Sectoral Development Programmes (MsDP) in Minority Concentration Districts (MCD) has comprehensive multi-level system of monitoring. MsDP is monitored by committees in the district, States and Central levels.
- (f) Utilization Certificates, audited accounts and other requisite reports thereon by implementing agencies are pre-requisites for release of second and subsequent installments.
- (g) National Level Monitors are being deputed for monitoring the progress of various schemes and programmes of Ministry of Minority Affairs implemented across the country.
- (h) Social audit is enabled by placing the list of students awarded scholarships and photographs of assets created under MsDP in the website of the Ministry and States/UTs. Hyperlinks are provided on the website of the Ministry (<http://www.minorityaffairs.gov.in>).

CHAPTER-IV

Review of the Past Performance

Details for 2010-11

(₹ in crore)

Sl. No	Scheme/ Programme	Year	Financial Targets	Financial Achievement	Physical Targets	Physical Achievement
1.	Grants-in-aid to Maulana Azad Education Foundation	2010-11	125.00	125.00	Disbursing of loan to 150 NGOs and 18,000 scholarships girl students.	17,326 scholarships sanctioned in February, 2011.
2.	National Minorities Development & Finance Corporation (equity contribution)	2010-11	115.00	115.00	Disbursing Micro-credit and term loan of ₹190 crore through NGOs/SCAs to 87,984 beneficiaries.	Term loan and micro-credit assistance of ₹233.26crore was disbursed through NGOs/SCAs to 1,58,510 beneficiaries.
3.	Grants-in-aid to State Channelising Agencies (SCAs) engaged for implementation of NMDFC programmes	2010-11	4.00	3.83	Releasing grants in aid to SCAs	An amount of ₹3.83 crore was released to NMDFC for 34 SCAs
4.	Free Coaching & Allied Schemes for Minorities	2010-11	15.00	14.37	Imparting financial assistance for coaching of 5760 students.	4845 students were imparted free coaching through 22 institutes in 20 states/UTs.

₹ in crore)

Sl. No	Scheme/ Programme	Year	Financial Targets	Financial Achievement	Physical Targets	Physical Achievement
5.	Research/studies, monitoring & evaluation of development schemes for Minorities including publicity	2010-11	22.00	19.63	Launching of media campaign on schemes/ programmes of the Ministry and undertaking Research/studies	A multi –media campaign was launched. Print advertisements on social inclusion, coaching and scholarship schemes of the Ministry were published all over the country in 1002 Hindi, 345 English, 1031 Urdu, and 941 regional language newspapers. An Audio-visual campaign was also carried out on All India Radio and Doordarshan (Prasar Bharati). Report on Special study on representation of Minorities in Ministry of Railways and Department of Posts was received from IIPA. Report on Monitoring of implementation of various schemes of the Ministry has also been received from NPC.

(₹ in crore)

Sl. No	Scheme/ Programme	Year	Financial Targets	Financial Achievement	Physical Targets	Physical Achievement
6.	Merit-cum-Means scholarship for professional and technical courses	2010-11	135.00	Rs.108.67	Awarding 55,000 scholarships.	Awarded 41,056 (fresh :19518 and renewal:21538) scholarships (14077 for girl students)
7.	Pre-matric scholarships for students belonging to minorities	2010-11	450.00	446.22	Awarding 20 lakh scholarships.	Awarded 44.22 lakh scholarships (21.32 lakh for girl students)
8.	Post-matric scholarships for students belonging to minorities	2010-11	265.00	228.86	Awarding 4.00 lakh scholarships.	Awarded 5.26 lakh scholarships (2.66 lakh for girl students)
9.	Multi-sectoral Development Programme in selected minority concentration districts.	2010-11	1399.50 (RE1327.32)	913.23	Approving district plans of 40 minority concentration districts fully.	Plans of 89 MCDs were approved. Out of 89 MC districts, 47 district plans were approved in full and 42 in part. One district plan of Kokrajhar was held up because of litigation. The items approved include Indira Awas Yojana houses, anganwadi buildings, infrastructure for health centres, water supply projects, additional classrooms, school buildings, students hostel for girls and boys, Industrial Training Institute (ITI), polytechnics etc.

(₹ in crore)						
Sl. No	Scheme/ Programme	Year	Financial Targets	Financial Achievement	Physical Targets	Physical Achievement
10	Maulana Azad National Fellowship for Minority Students	2010-11	30.00	29.98	Awarding 756 fresh fellowships	UGC awarded 754 fresh fellowships
11	Computerization of Records of Waqf Boards	2010-11	13.00 (RE 6.00)	3.63	30 States Waqf Boards to be covered(including Jammu& Kashmir and Central Waqf Council)	An amount of ₹3.63 crore was released to 14 State Waqf Boards.
12	Scheme for Leadership Development of Minority Women	2010-11	15.00 (RE 5.00)	0.00	Imparting training to 32950 women	The scheme was launched in January,2010. It could not be implemented in 2010-11 as it took time in finalizing the EOI and short listing the implementing agencies.
13	Secretariat	2010-11	0.50	0.44	Strengthening the Information technology for the Ministry.	Provision was utilized for strengthening the information technology in the Ministry.
14	Scheme of interest subsidy on educational loans for overseas studies for students belonging to minority communities.	2010-11	2.00 (R.E 0.02)	0.00	-	In principle approval of the Planning Commission for the scheme was declined. Hence the scheme could not be implemented.
15	Promotional activities for linguistic minorities.	2010-11	1.00 (R.E 0.05)	0.00	-	-DO-
16	Scheme for containing population decline of small minority community.	2010-11	1.00 (RE 0.01)	0.00	-	-DO-
17	Strengthening of the State Waqf Boards	2010-11	7.00 (RE 0.10)	0.00	-	-DO-
18	Grants –in-aid to Waqfs (Non-Plan)	2010-11	1.50 (RE 1.02)	0.00	To develop urban Waqf properties on commercial level for generating more income in order to increase welfare activities.	No proposal was received from Central Waqf Council .
19	Grants –in-aid to Central Waqf Council (Non-Plan)	2010-11	0.01	0.00	Providing financial assistance to Central Waqf Council.	The scheme was approved in July,2009.

Details for 2011-12 (upto 31st December, 2011)

(₹ in crore)

Sl. No	Scheme/ Programme	Year	Financial Targets	Financial Achievement(upto 31 st December , 2011)	Physical Targets	Physical Achievement Upto 31 st Dec, 2011
1.	Grants-in-aid to Maulana Azad Education Foundation	2011-12	200.00	150	Disbursing of loan to 150 NGOs and 20,000 scholarships girl students	Sanctioned Grant-in-aid of ₹17.64 crore to 139 NGOs . Distribution of Scholarships under process.
2.	National Minorities Development & Finance Corporation (equity contribution)	2011-12	115.00	115.00	Disbursing Micro-credit and term loan of ₹220 crore through NGOs/SCAs to 78,000 beneficiaries.	Micro-credit loan/financial assistance of ₹128.73 crore was disbursed through NGOs/SCAs to 33,337 beneficiaries upto 31.12.2011.
3.	Grants-in-aid to State Channelising Agencies (SCAs) engaged for implementation of NMDFC programmes	2011-12	2.00	0	Releasing grants in aid to SCAs	
4.	Free Coaching & Allied Schemes for Minorities	2011-12	16.00	3.99	Imparting financial assistance for coaching of 6000 students	90 students were imparted free coaching through 2 institutes in 1 states/UTs

(₹ in crore)

Sl. No	Scheme/ Programme	Year	Financial Targets	Financial Achievement	Physical Targets	Physical Achievement Upto 31 st December, 2011
5.	Research/studies, monitoring & evaluation of development schemes for Minorities including publicity	2011-12	36.00	16.86	Launching of media campaign on schemes/ programmes of the Ministry and undertaking Research/studies.	A multi –media campaign has been carried out. Print advertisements on social inclusion, coaching and scholarship schemes of the Ministry were published all over the country in 242 Hindi, 111 English, 286 Urdu, and 298 regional language newspapers. An audio-visual campaign was also carried out on All India Radio and Doordarshan (Prasar Bharati). Report of second phase Monitoring implementation of various schemes of the Ministry has also been received from NPC.
6.	Merit-cum-Means scholarship for professional and technical courses	2011-12	140.00	81.29	Awarding 55,000 scholarships	Awarded 29,579 (fresh : 19,435 and renewal:10,144) scholarships (11,259 for girl students)

(₹ in crore)

Sl. No	Scheme/ Programme	Year	Financial Targets	Financial Achievement Upto 31 st Dec, 2011	Physical Targets	Physical Achievement Upto 31 st Dec, 2011
7.	Pre-matric scholarships for students belonging to minorities	2011-12	600.00	319.80	Awarding 27 lakh scholarships.	Awarded 29.23 lakh scholarships (15.73 lakh for girl students).
8.	Post-matric scholarships for students belonging to minorities	2011-12	450.00	248.12	Awarding 5.25 lakh scholarships.	Awarded 4.38 lakh scholarships (2.44 lakh for girl students).
9.	Multi-sectoral Development Programme in selected minority concentration districts. (MCDs)	2011-12	1218.40	432.37	Approving district plans of remaining minority concentration districts.	Approved plans of 16 districts in full during 2011-12. In total, plans of 63 MCDs approved in full and 27 in-part since commencement of implementation of MsDP in 2008-09. The items approved include Indira Awas Yojana houses, anganwadi buildings, infrastructure for health centres, water supply projects, additional classrooms, school buildings, students hostel for girls and boys, Industrial Training Institute (ITI), polytechnics etc.
10	Maulana Azad National Fellowship for Minority Students	2011-12	52.00	51.98	Awarding 756 fresh fellowships plus renewals.	UGC has awarded 755 fresh fellowships.
11	Computerization of Records of State Waqf Boards (SWBs)	2011-12	5.00	0.34	30 State Waqf Board to be covered (including Jammu & Kashmir and Central Waqf Council).	An amount of ₹ 0.34 crore has been released to 2 SWBs.

(₹ in crore)

Sl. No	Scheme/ Programme	Year	Financial Targets	Financial Achievement Upto 31 st Dec, 2011	Physical Targets	Physical Achievement Upto 31 st Dec, 2011
12	Scheme for Leadership Development of Minority Women	2011-12	15.00	0.00	Imparting training to 32950 women.	The scheme has been revised and fresh EOIS are being invited/.
13	Secretariat	2011-12	0.60	0.42	Strengthening the Information technology for the Ministry.	Provision was utilized for strengthening the information technology in the Ministry.
14	Grants –in-aid to Waqf (Non-Plan)	2011-12	1.19	1.18	To develop urban waqf properties on commercial level for generating more income in order to increase welfare activities.	Loans for 7 projects were sanctioned.
15	Grants –in-aid to Central Waqf Council (Non-Plan)	2011-12	0.01	0.00	Providing financial assistance to Central Waqf Council.	The scheme was approved in July,2009 but it could not be implemented as staff component is yet to be approved by the competent authority.

CHAPTER V

FINANCIAL REVIEW

CHAPTER V (A)

FINANCIAL REVIEW – STATEMENT INDICATING B.E. & R.E. FOR 2011-12 AND B.E. 2012-13

(₹ in crore)											
Sl. No	Name of the Scheme	Major Heads	BE (2011-12)			RE (2011-12)			BE (2012-13)		
			Plan	Non-Plan	Total	Plan	Non-plan	Total	Plan	Non-Plan	Total
	REVENUE SECTION										
1	Secretariat	2251	0.60	7.16	7.76	0.60	7.08	7.68	1.00	8.12	9.12
2	National Commission for Minorities	2250	0.00	5.65	5.65	0.00	5.62	5.62	0.00	6.36	6.36
3	Special Officer for Linguistic Minorities	2250	0.00	1.99	1.99	0.00	1.71	1.71	0.00	1.99	1.99
4	Grants-in- Aid to Waqf	2235	0.00	1.19	1.19	0.00	2.04	2.04	0.00	3.20	3.20
5	Grants-in- Aid to Central Waqf Council	2235	0.00	0.01	0.01	0.00	0.01	0.01	0.00	0.03	0.03
6	Grant-in-Aid to Maulana Azad Education Foundation	2225	200.00	0.00	200.00	200.00	0.00	200.00	100.00	0.00	100.00
7	Free Coaching and Allied Scheme for Minorities	2225	14.48	0.00	14.48	14.48	0.00	14.48	17.98	0.00	17.98
		3601	0.01	0.00	0.01	0.01	0.00	0.01	0.01	0.00	0.01
		3602	0.01	0.00	0.01	0.01	0.00	0.01	0.01	0.00	0.01
		2552	1.50	0.00	1.50	1.50	0.00	1.50	2.00	0.00	2.00
			16.00	0.00	16.00	16.00	0.00	16.00	20.00	0.00	20.00

₹ in crore)

Sl. No	Name of the Scheme	Major Heads	BE (2011-12)			RE (2011-12)			BE (2012-13)		
			Plan	Non-Plan	Total	Plan	Non-plan	Total	Plan	Non-Plan	Total
8	Research/ studies, monitoring & evaluation of development Schemes for Minorities including publicity	2225 (Publicity)	30.00	0.00	30.00	30.00	0.00	30.00	32.70	0.00	32.70
	* Professional Services	*2225	5.70	0.00	5.70	5.70	0.00	5.70	7.00	0.00	7.00
		*2552	0.30	0.00	0.30	0.30	0.00	0.30	0.30	0.00	0.30
			36.00	0.00	36.00	36.00	0.00	36.00	40.00	0.00	40.00
9	Grants-in-Aid to State Channelising Agencies (SCA) engaged in implementation of NMDFC programmes	2225	1.80	0.00	1.80	1.80	0.00	1.80	1.80	0.00	1.80
		2552	0.20	0.00	0.20	0.20	0.00	0.20	0.20	0.00	0.20
			2.00	0.00	2.00	2.00	0.00	2.00	2.00	0.00	2.00
10	Maulana Azad National Fellowship for minority students	2225	46.98	0.00	46.98	46.98	0.00	46.98	63.00	0.00	63.00
		3601	0.01	0.00	0.01	0.01	0.00	0.01	0.00	0.00	0.00
		3602	0.01	0.00	0.01	0.01	0.00	0.01	0.00	0.00	0.00
		2552	5.00	0.00	5.00	5.00	0.00	5.00	7.00	0.00	7.00
			52.00	0.00	52.00	52.00	0.00	52.00	70.00	0.00	70.00

(₹. in crore)

Sl.	Name of the Scheme	Major Heads	BE (2011-12)			RE (2011-12)			BE (2012-13)		
			Plan	Non-Plan	Total	Plan	Non-plan	Total	Plan	Non-Plan	Total
11	Computerization of records of State Waqf Boards	2235	4.80	0.00	4.80	1.98	0.00	1.98	4.50	0.00	4.50
		2552	0.20	0.00	0.20	0.02	0.00	0.02	0.50	0.00	0.50
			5.00	0.00	5.00	2.00	0.00	2.00	5.00	0.00	5.00
12	Scheme for Leadership Development of Minority Women	2235	13.48	0.00	13.48	0.01	0.00	0.01	13.50	0.00	13.50
		3601	0.01	0.00	0.01	0.01	0.00	0.01	0.00	0.00	0.00
		3602	0.01	0.00	0.01	0.01	0.00	0.01	0.00	0.00	0.00
		2552	1.50	0.00	1.50	0.01	0.00	0.01	1.50	0.00	1.50
			15.00	0.00	15.00	0.04	0.00	0.04	15.00	0.00	15.00
13	Interest subsidy on Educational Loans for Overseas studies	2235	0.00	0.00	0.00	0.00	0.00	0.00	1.80	0.00	1.80
		2552	0.00	0.00	0.00	0.00	0.00	0.00	0.20	0.00	0.20
			0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00	2.00
14	Scheme for containing population decline of small minority community	2235	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00	2.00
15	Strengthening of States Waqf Boards	2225	-	-	-	-	-	-	0.20	0.00	0.20
		2235	-	-	-	-	-	-	0.05	0.00	0.05
		3601	-	-	-	-	-	-	4.15	0.00	4.15
		3602	-	-	-	-	-	-	0.10	0.00	0.10
		2552	-	-	-	-	-	-	0.50	0.00	0.50
			-	-	-	-	-	-	5.00	0.00	5.00

(₹. in crore)

S. N	Name of the Scheme	Major Heads	BE (2011-12)			RE (2011-12)			BE (2012-13)		
			Plan	Non-Plan	Total	Plan	Non-plan	Total	Plan	Non-Plan	Total
16	Skill Development Initiative	2225	-	-	-	-	-	-	2.80	0.00	2.80
		2235	-	-	-	-	-	-	15.00	0.00	15.00
		3601	-	-	-	-	-	-	0.10	0.00	0.10
		3602	-	-	-	-	-	-	0.10	0.00	0.10
		2552	-	-	-	-	-	-	2.00	0.00	2.00
			-	-	-	-	-	-	20.00	0.00	20.00
17	Support for students clearing Prelims conducted by UPSC, SSC, State Public Services Commissions etc.	2225	-	-	-	-	-	-	3.50	0.00	3.50
		2552	-	-	-	-	-	-	0.50	0.00	0.50
									4.00	0.00	4.00
18	Merit-cum-Means scholarship for professional and technical courses	2225	0.50	0.00	0.50	0.50	0.00	0.50	0.50	0.00	0.50
		3601	124.00	0.00	124.00	124.00	0.00	124.00	195.00	0.00	195.00
		3602	1.50	0.00	1.50	1.50	0.00	1.50	2.50	0.00	2.50
		2552	14.00	0.00	14.00	14.00	0.00	14.00	22.00	0.00	22.00
			140.00	0.00	140.00	140.00	0.00	140.00	220.00	00	220.00
19	Multi-sectoral Development Programme for minority concentration districts	2225	8.50	0.00	8.50	8.50	0.00	8.50	8.82	0.00	8.82
		3601	1054.10	0.00	1054.10	979.86	0.00	979.86	864.08	0.00	864.08
		3602	15.00	0.00	15.00	10.00	0.00	10.00	15.00	0.00	15.00
		2552	140.80	0.00	140.80	138.00	0.00	138.00	111.10	0.00	111.10
			1218.40	0.00	1218.40	1136.36	0.00	1136.36	999.00	0.00	999.00

(₹. in crore)

Sl. No	Name of the Scheme	Major Heads	BE (2011-12)			RE (2011-12)			BE (2012-13)		
			Plan	Non-Plan	Total	Plan	Non-plan	Total	Plan	Non-Plan	Total
20	Pre-Matric Scholarships for Minorities	2225	2.00	0.00	2.00	2.00	0.00	2.00	3.00	0.00	3.00
		3601	533.00	0.00	533.00	533.00	0.00	533.00	800.00	0.00	800.00
		3602	5.00	0.00	5.00	5.00	0.00	5.00	7.00	0.00	7.00
		2552	60.00	0.00	60.00	60.00	0.00	60.00	90.00	0.00	90.00
			600.00	0.00	600.00	600.00	0.00	600.00	900.00	0.00	900.00
21	Post-Matric Scholarships for Minorities	2225	2.00	0.00	2.00	2.00	0.00	2.00	2.00	0.00	2.00
		3601	398.00	0.00	398.00	398.00	0.00	398.00	444.00	0.00	444.00
		3602	5.00	0.00	5.00	5.00	0.00	5.00	4.00	0.00	4.00
		2552	45.00	0.00	45.00	45.00	0.00	45.00	50.00	0.00	50.00
			450.00	0.00	450.00	450.00	0.00	450.00	500.00	0.00	500.00
22	Scheme for promotion of education in 100 minority concentration towns/cities, out of 251 such towns/cities identified as backward	2225	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00	2.00
		3601	0.00	0.00	0.00	0.00	0.00	0.00	42.50	0.00	42.50
		3602	0.00	0.00	0.00	0.00	0.00	0.00	0.50	0.00	0.50
		2552	0.00	0.00	0.00	0.00	0.00	0.00	5.00	0.00	5.00
			0.00	0.00	0.00	0.00	0.00	0.00	50.00	0.00	50.00

₹. in crore)											
Sl. No	Name of the Scheme	Major Heads	BE (2011-12)			RE (2011-12)			BE (2012-13)		
			Plan	Non-Plan	Total	Plan	Non-plan	Total	Plan	Non-Plan	Total
23	Village development programme for villages not covered by MCB/MCD	2225	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00	2.00
		3601	0.00	0.00	0.00	0.00	0.00	0.00	42.80	0.00	42.80
		3602	0.00	0.00	0.00	0.00	0.00	0.00	0.20	0.00	0.20
		2552	0.00	0.00	0.00	0.00	0.00	0.00	5.00	0.00	5.00
			0.00	0.00	0.00	0.00	0.00	0.00	50.00	0.00	50.00
24	Support to Districts Level institution in MCDs	2225	0.00	0.00	0.00	0.00	0.00	0.00	0.20	0.00	0.20
		3601	0.00	0.00	0.00	0.00	0.00	0.00	22.00	0.00	22.00
		3602	0.00	0.00	0.00	0.00	0.00	0.00	0.30	0.00	0.30
		2552	0.00	0.00	0.00	0.00	0.00	0.00	2.50	0.00	2.50
			0.00	0.00	0.00	0.00	0.00	0.00	25.00	0.00	25.00
25	Free Cycle for girl students of Class IX	2225	0.00	0.00	0.00	0.00	0.00	0.00	0.10	0.00	0.10
		3601	0.00	0.00	0.00	0.00	0.00	0.00	4.20	0.00	4.20
		3602	0.00	0.00	0.00	0.00	0.00	0.00	0.20	0.00	0.20
		2552	0.00	0.00	0.00	0.00	0.00	0.00	0.50	0.00	0.50
			0.00	0.00	0.00	0.00	0.00	0.00	5.00	0.00	5.00
	TOTAL (REVENUE SECTION)		2735.00	16.00	2751.00	2635.00	16.46	2651.46	3035.00	19.70	3054.70
	CAPITAL SECTION										
26	National Minorities Development and Finance Corporation	4225	103.50	0.00	103.50	103.50	0.00	103.50	90.00	0.00	90.00
		4552	11.50	0.00	11.50	11.50	0.00	11.50	10.00	0.00	10.00
			115.00	0.00	115.00	115.00	0.00	115.00	100.00	0.00	100.00
	TOTAL(CAPITAL SECTION)		115.00	0.00	115.00	115.00	0.00	115.00	100.00	0.00	100.00
	GRAND TOTAL= (REVENUE+CAPITAL) SECTION		2850.00	16.00	2866.00	2750.00	16.46	2766.46	3135.00	19.70	3154.70

FINANCIAL REVIEW

CHAPTER V (B)

FINANCIAL REVIEW – STATEMENT INDICATING OUTLAY AND ACTUAL EXPENDITURE FOR THE LAST THREE YEARS ALONGWITH OUTLAY FOR 2011-12

(₹.in crore)

S. No	Name of the Scheme/Programme (Voted, Revenue/Capital)	Outlay for (2008-09)	Actual exp. (2008-09)	Outlay for (2009-10)	Actual Exp. (2009-10)	Outlay for (2010-11)	Actual Exp. (2010-11)	Outlay for 2 011-12	Actual Expenditure Upto 31.12.11
	Non-Plan								
1	Secretariat-Social Service	5.26	4.87	7.24	6.30	6.60	6.28	7.16	4.89
2	Other Social Services								
i)	National Commission for Minorities(NCM)	4.04	4.24	5.28	4.49	5.26	4.50	5.65	3.63
ii)	Special Officer for Linguistic Minorities (CLM)	1.53	1.43	1.98	1.74	2.00	1.33	1.99	0.96
ii)	NCRLM	-	-	-	-	-	-	-	-
3	i) Grants-in- Aid to Waqf	3.00	0.00	1.98	1.50	1.50	0.00	1.19	1.18
	ii) Grants-in- Aid to Central Waqf Council	-	-	0.01	0.00	0.01	0.00	0.01	0.00
	iii) Grants-in- Aid to State Waqf Boards	-	-	0.01	0.00	0.00	0.00	0.00	0.00
	Total =	13.83	10.54	16.50	14.03	15.37	12.11	16.00	10.66

S. No	Name of the Scheme/Programme	Outlay for (2008-09)	Actual exp. (2008-09)	Outlay for (2009-10)	Actual Exp. (2009-10)	Outlay for (2010-11)	Actual Exp. 2010 -11	Outlay for 2011-12	Actual Exp. Upto 31.12.2011
	Plan								(₹ in crore)
A	Central Sector Scheme(CS)								
1	Grants in Aid to Maulana Azad Education Foundation	60.00	60.00	115.00	115.00	125.00	125.00	200.00	150.00
2	Free Coaching & Allied Schemes for Minorities	10.00	7.30	12.00	11.22	15.00	14.37	16.00	3.99
3	Contribution to the Equity of NMDFC	75.00	75.00	125.00	125.00	115.00	115.00	115.00	115.00
4	Research /studies, monitoring & evaluation of development Schemes for Minorities including publicity	5.00	7.97	13.00	11.97	22.00	19.63	36.00	16.86
5	Grant-in-aid to State Channelising Agencies (SCA) engaged in implementation of NMDFC programmes	5.00	0.00	2.00	2.00	4.00	3.83	2.00	0.00
6	Scheme for Leadership Development of Minority Women	-	-	8.00	0.00	15.00	0.00	15.00	0.00
7	Maulana Azad National Fellowship for minority Students	-	-	15.00	14.90	30.00	29.98	52.00	51.98
8	Computerisation of records of State Waqf Boards	-	-	10.00	8.06	13.00	3.63	5.00	0.34

₹ in crore)									
S. No	Name of the Scheme/Programme	Outlay for (2008-09)	Actual exp. (2008-09)	Outlay for (2009-10)	Actual Exp. (2009-10)	Outlay for (2010-11)	Actual Exp. (2010-11)	Outlay for 2011-12	Actual Exp. Upto 31.12.2011
9	Interest subsidy on Educational Loans for Overseas studies *	-	-	-	-	2.00	0.00	0.00	-
10	Promotional Activities for Linguistic Minorities *	-	-	-	-	1.00	0.00	0.00	-
11	Scheme for containing population decline of small minority community *	-	-	-	-	1.00	0.00	0.00	-
	Sub-total(CS)=	155.00	150.27	300.00	288.15	343.00	311.44	441.00	338.17
B	Centrally Sponsered Scheme(CSS)								
1	Merit-cum-Means scholarship for professional and technical courses	124.90	64.73	100.00	97.42	135.00	108.67	140.00	81.29
2	Multi-sectoral Development Programme for minority concentration districts	539.80	270.85	989.50	971.94	1399.50	913.23	1218.40	432.37
3	Pre-Matric Scholarships for Minorities	79.90	62.21	200.00	202.74	450.00	446.22	600.00	319.81
4	Post-Matric Scholarships for Minorities	99.90	70.63	150.00	148.67	265.00	228.86	450.00	248.11
5	Secretariat, M/o. Minority Affairs Service	0.50	0.34	0.50	0.49	0.50	0.44	0.60	0.42
6	Strengthening of the State Waqf Boards*	-	-	-	-	7.00	-	0.00	-
	Sub- total(CSS)	845.00	468.75	1440.00	1421.26	2257	1697.42	2409.00	1082.00
	Grand Total(A+B) =	1000.00	619.02	1740.00	1709.41	2600	2008.86	2850.00	1420.17

CHAPTER- V (C)

The trend analysis of the expenditure vis-a-vis Budget Estimate/Revised Estimates for the year 2007-08, 2008-09, 2009-10 , 2010-11 and 2011-12 is given below:-

2007-08

(₹.in crore)

	BE 2007-08	RE 2007-08	Actual Expenditure	% Exp. of BE	% Exp. of RE
Plan	500.00	350.00	196.65	39.33	56.19
<i>of which</i>					
Revenue	430.00	280.00	126.65	29.45	45.23
Capital	70.00	70.00	70.00	100.00	100.00
Non Plan	12.83	12.83	11.73	91.43	91.43
<i>of which</i>					
Revenue	12.83	12.83	11.73	91.43	91.43
Capital	-		-		
Total (Plan & Non- plan)	512.83	362.83	208.38	40.63	57.43
<i>of which</i>					
Revenue	442.83	292.83	138.38	31.24	47.26
Capital	70.00	70.00	70.00	100.00	100.00

2008-09

(₹.in crore)

	BE 2008-09	RE 2008-09	Actual Expenditure	% Exp. of BE	% Exp. of RE
Plan	1000.00	650.00	619.02	61.90	95.23
<i>of which</i>					
Revenue	925.00	575.00	544.02	58.81	94.61
Capital	75.00	75.00	75.00	100.00	100.00
Non Plan	13.83	14.38	10.54	76.21	73.30
<i>of which</i>					
Revenue	13.83	14.38	10.54	76.21	73.30
Capital	-	-	-	-	-
Total (Plan & Non-plan)	1013.83	664.38	629.56	62.10	94.76
<i>of which</i>					
Revenue	938.83	589.38	554.56	59.07	94.09
Capital	75.00	75.00	75.00	100.00	100.00

2009-10

(₹.in crore)

	BE 2009-10	RE 2009-10	Actual Expenditure	% Exp. of BE	% Exp. of RE
Plan	1740	1740	1709.41	98.24	98.24
<i>of which</i>					
Revenue	1615	1615	1584.41	98.11	98.11
Capital	125	125	125.00	100	100
Non Plan	16.50	15.50	14.03	85.03	90.52
<i>of which</i>					
Revenue	16.50	15.50	14.03	85.03	90.52
Capital	-	-			
Total (Plan & Non Plan)	1756.50	1755.50	1723.44	98.12	98.17
<i>of which</i>					
Revenue	1631.50	1630.50	1598.44	97.97	98.03
Capital	125.00	125.00	125.00	100	100

2010-11

(₹.in crore)

	BE 2010-11	RE 2010-11	Actual Expenditure 2010-11	% Exp. of BE	% Exp. of RE
Plan	2600	2500	2008.86	77.26	80.35
<i>of which</i>					
Revenue	2485	2385	1893.86	76.21	79.41
Capital	115	115	115.00	100	100
Non Plan	15.37	14.50	12.11	78.79	83.52
<i>of which</i>					
Revenue	15.37	14.50	12.11	78.79	83.52
Capital	-	-	-	-	-
Total (Plan & Non Plan)	2615.37	2514.50	2020.97	77.27	80.37
<i>of which</i>					
Revenue	2500.37	2399.50	1905.97	76.23	79.43
Capital	115.00	115.00	115.00	100.00	100.00

2011-12

(₹.in crore)

	BE 2011-12	RE 2011-12	Actual Expenditure Upto 31.12.2011	% Exp. of BE	% Exp. of RE
Plan	2850	2750	1420.17	49.83	51.64
<i>of which</i>					
Revenue	2485	2385	1305.17	52.52	54.72
Capital	115	115	115.00	100	100
Non Plan	16.00	16.46	10.66	66.63	64.76
<i>of which</i>					
Revenue	16.00	16.46	10.66	66.63	64.76
Capital	-	-	-	-	-
Total (Plan & Non Plan)	2866.00	2766.46	1430.83	49.92	51.72
<i>of which</i>					
Revenue	2751.00	2651.46	1315.83	47.83	49.63
Capital	115.00	115.00	115.00	100.00	100.00

CHAPTER- V (D)

POSITION OF OUTSTANDING UCS AND UNSPENT BALANCES WITH STATES AND IMPLEMENTING AGENCIES AS ON 01.04.2011 and 31.12.2011

No. of Utilization Certificate as on pending 01.04.2011	Amount of Utilization Certificates pending as on 01.04.2011	Amount of unspent balance as on 01.04.2011	No. of Utilization Certificate pending as on 31.12.2011	Amount of Utilization Certificate pending as on 31.12.2011	Amount of unspent balance as on 31.12.2011
169	₹ 636.10 cr	₹ 1208.08 cr.	143	₹ 471.64 cr.	₹ 1156.83 cr

CHAPTER-VI

REVIEW OF PERFORMANCE OF STATUTORY AND AUTONOMOUS BODIES UNDER THE ADMINISTRATIVE CONTROL OF THE MINISTRY

NMDFC is a company registered under the Companies Act, 1956 and MAEF is a society registered under the Societies' Registration Act, 1860. Accountability of the organizations is ensured through the following mechanisms:

(1) **National Minorities Development & Finance Corporation (NMDFC):** NMDFC is a company registered under section 25 of the Companies Act, with the objective of promoting economic activities amongst the backward section of notified minorities. It provides concessional finance for self employment activities to eligible beneficiaries belonging to minority communities having a family income below double the poverty line. It enters into a Memorandum of Understanding (MOU) with the Govt. of India and targets, both financial and physical, are fixed. The progress in achievement is monitored through quarterly reviews.

(2) **Maulana Azad Education Foundation:** Maulana Azad Education Foundation (MAEF) is a voluntary, non-profit making society, registered under the Societies' Registration Act, 1860. It promotes education among the educationally backward minorities. The two main schemes of the Foundation are: grants-in-aid to NGOs for expansion/upgradation of school buildings, construction of hostels, purchase of lab equipment etc. and for development of educational infrastructure and the scheme of scholarships for meritorious girl students belonging to the minority communities. In order to ensure smooth functioning, increased accountability and transparency the following additional steps have been taken:-

- (i) Quarterly reviews are being undertaken.
- (ii) Organizational infrastructure has been strengthened by finalizing and notifying the Recruitment Rules of the Foundation for its various posts. A Senior Administrative Grade (SAG) level Officer of the Central Government has been posted on deputation, as Secretary to the Foundation to ensure better management and accountability.

- (iii) The organization is being fully computerized with facility for on-line applications and checking up the status of application. All important information with regard to grants-in-aid to NGOs and scholarship to girl child are available on the website of MAEF, i.e. www.maef.nic.in.
- (iv) An evaluation cum asset verification study on the schemes and programmes of the Foundation was carried out by Indian Social Institute in 2009-10. Broadly, the agency, *inter alia*, recommended enhancement of corpus fund of MAEF, computerization of vital data, proper utilization of funds etc. Based on these recommendations, the size of the corpus fund of the Foundation has been enhanced, the major activities in the organization have been computerized and monitoring and inspecting procedure has been streamlined.
- (v) The resources of MAEF have been distributed in State wise manner in order to make sure that every State/UT is covered under the scheme and programme of the Foundations. Prior to 2008-09, no physical and financial targets were set by the MAEF for its Grants-in-aid scheme to NGOs. From the year 2008-09 the MAEF has started setting targets for this scheme.
